Solid Waste Rate Study

Public Works Department & Kessler Consulting, Inc.

Presentation

City Commission

June 17, 2026

Background

- City's Solid Waste Division - enterprise fully supported by its rates without General Fund support
- 2022 - Rate Study proposed phased rate adjustment; modified and implemented by the City
- Financial factors and assumptions changed (salary/benefits, disposal fees, fleet replacement, other cost inflation factors)
- ILA recycling and disposal system - City considering joining

CITY of OAKLAND PARK
INCORPORATED 1929
FLORIDA

Collection Services

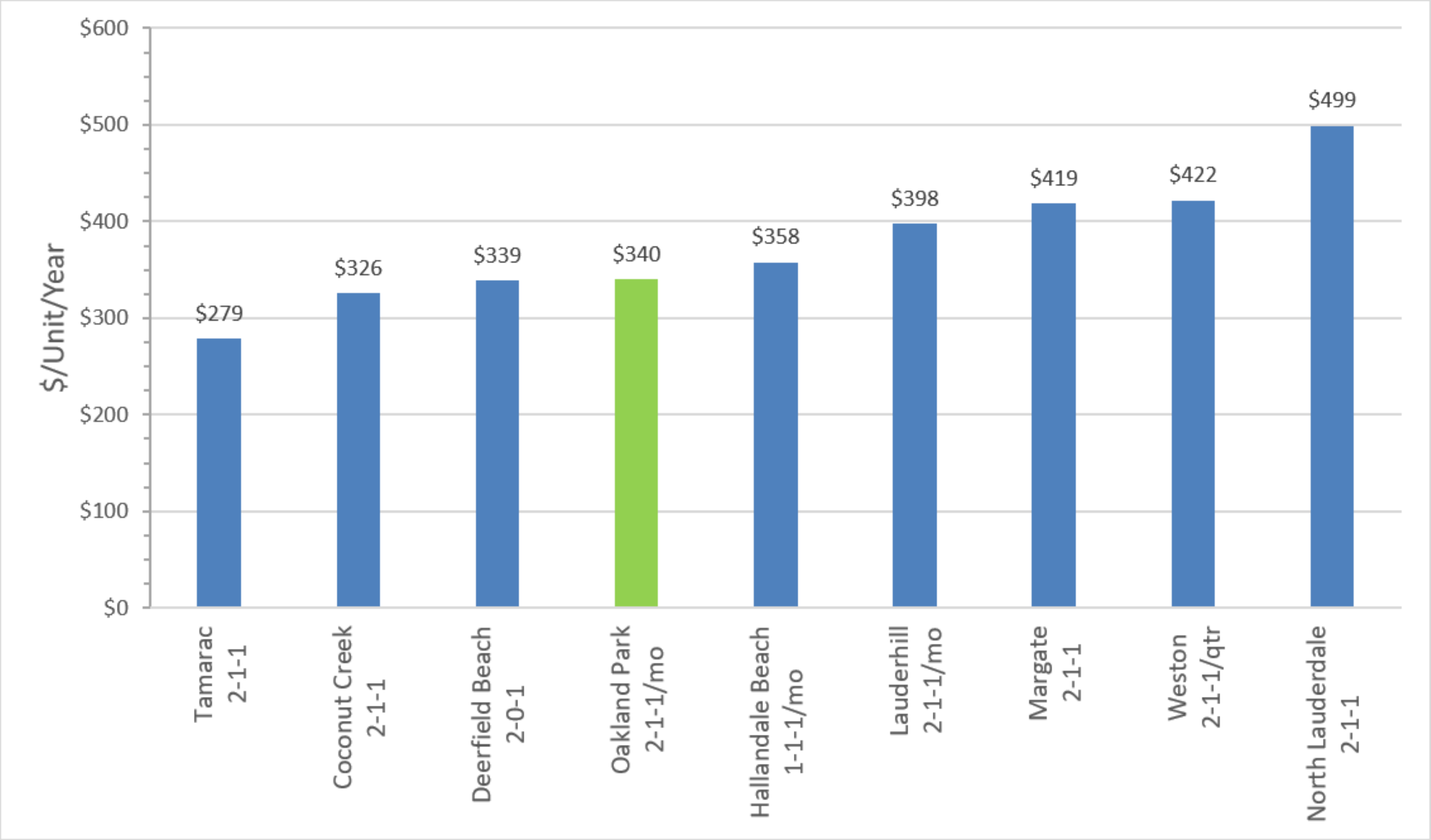
Residential

- Garbage 2x/week
  - Automated curbside service in 95-gallon carts
- Recycling 1x/week
  - Automated curbside service in 64-gallon carts
- Bulk waste 1x/month
  - Grapple collection mixed bulk trash and yard waste
- Billed Annually through Non-Ad Valorem Special Assessment

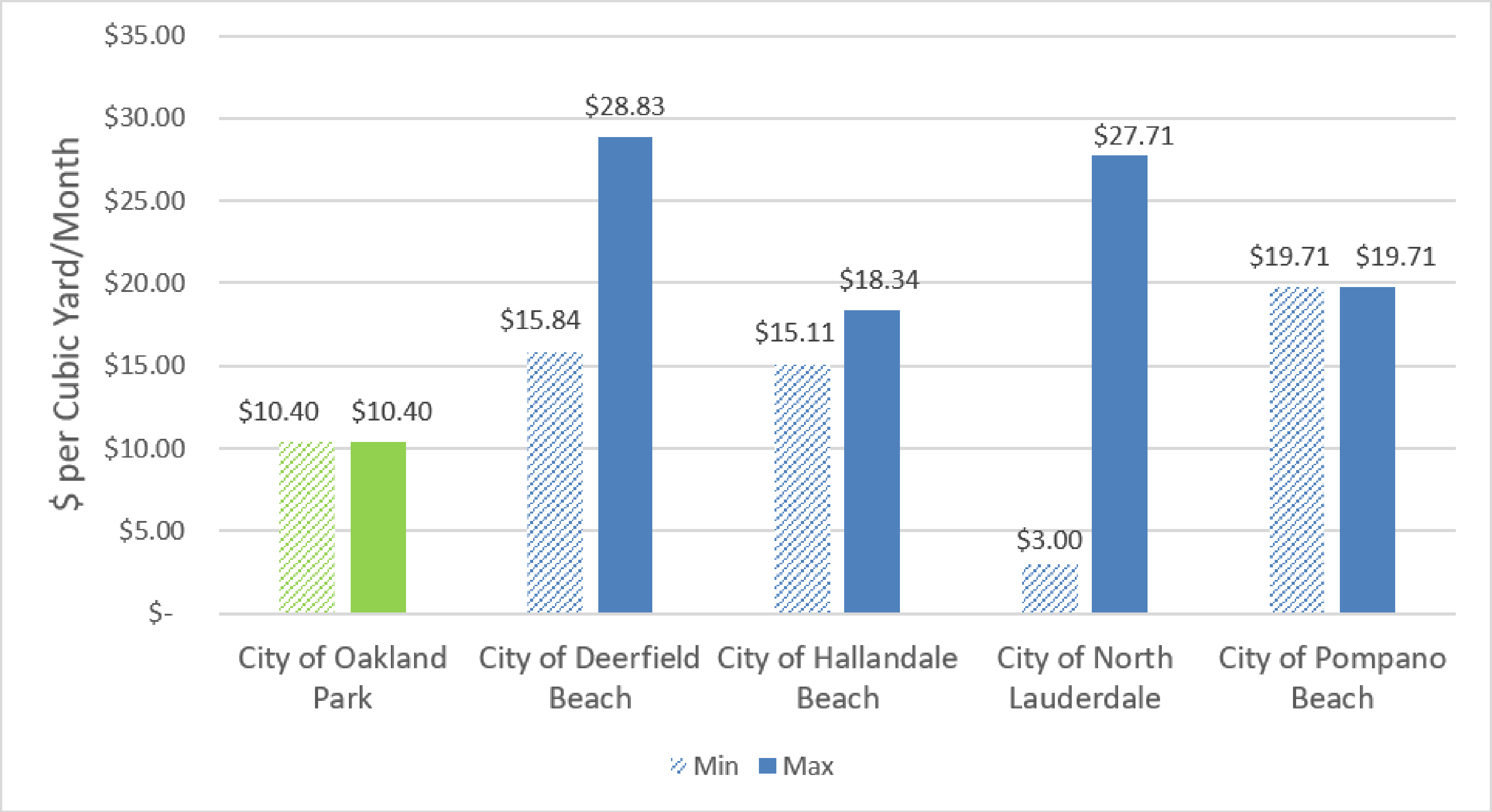
Commercial Dumpster

- Garbage 2-5x/week in 2–8-yard dumpsters
- Recycling in roll carts
- Billed Monthly through Utility Bills

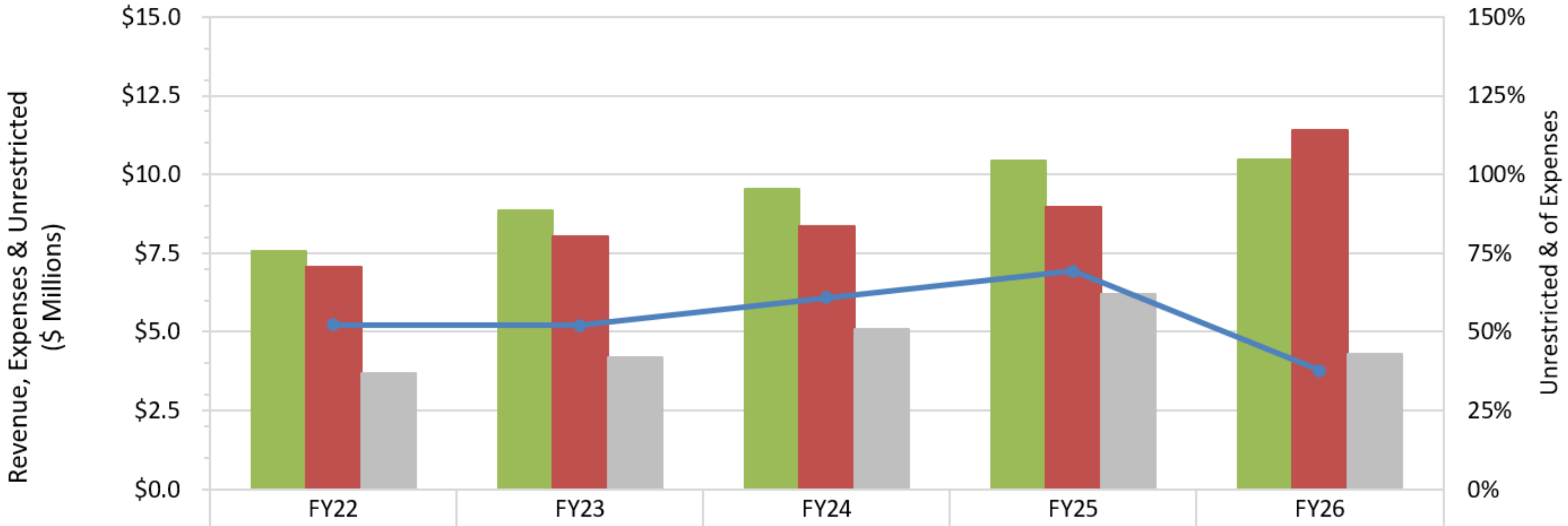
2026 Residential Rate Comparison



2026 Dumpster Service Rate Comparison



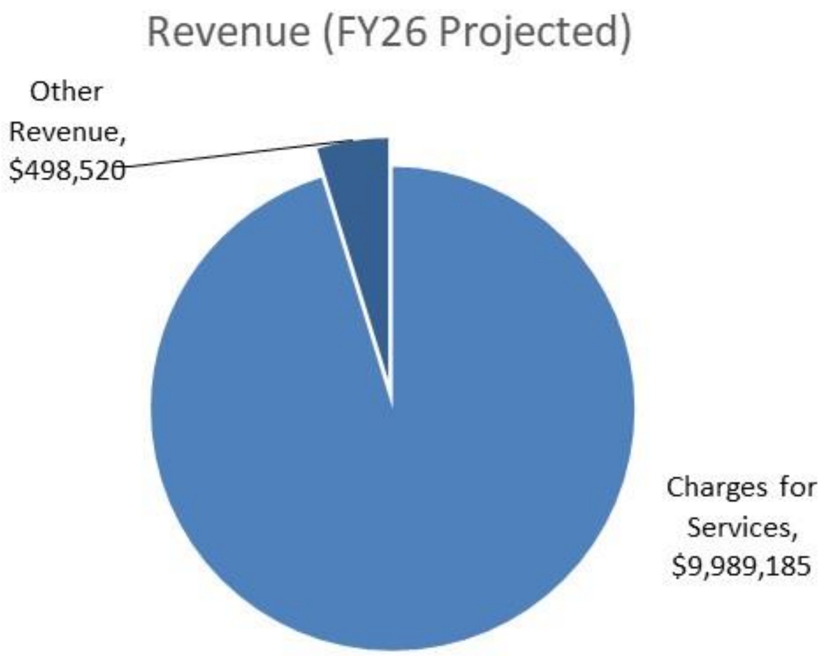
Financial Performance History

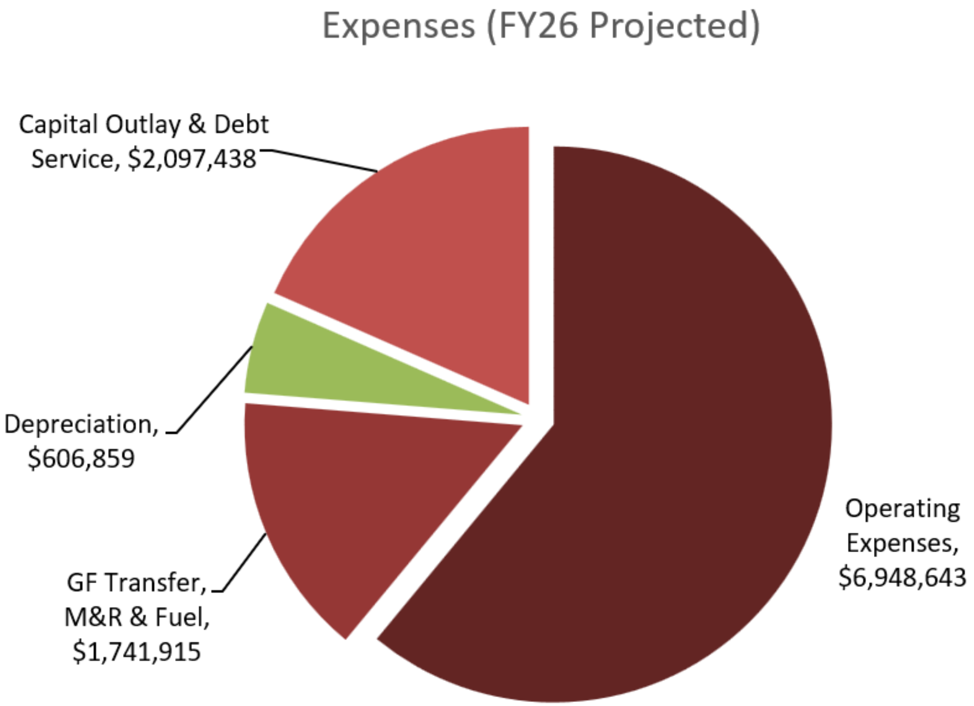


	FY22	FY23	FY24	FY25	FY26
Total Revenue	$7.6	$8.9	$9.5	$10.4	$10.5
Total Expenses	$7.1	$8.0	$8.4	$9.0	$11.4
Unrestricted	$3.7	$4.2	$5.1	$6.2	$4.3
Unrestricted % of Expenses	52%	52%	61%	69%	38%

Total Revenue   Total Expenses   Unrestricted   Unrestricted % of Expenses

Financial Performance History





Key Financial Drivers & Rate Study Approach

1. Operating cost increases outpacing CPI
2. Fleet replacement cost
3. Potential ILA operational and financial impacts
4. City fiscal policy regarding reserves
5. Balance consideration of customer rate impact with prudent fiscal planning

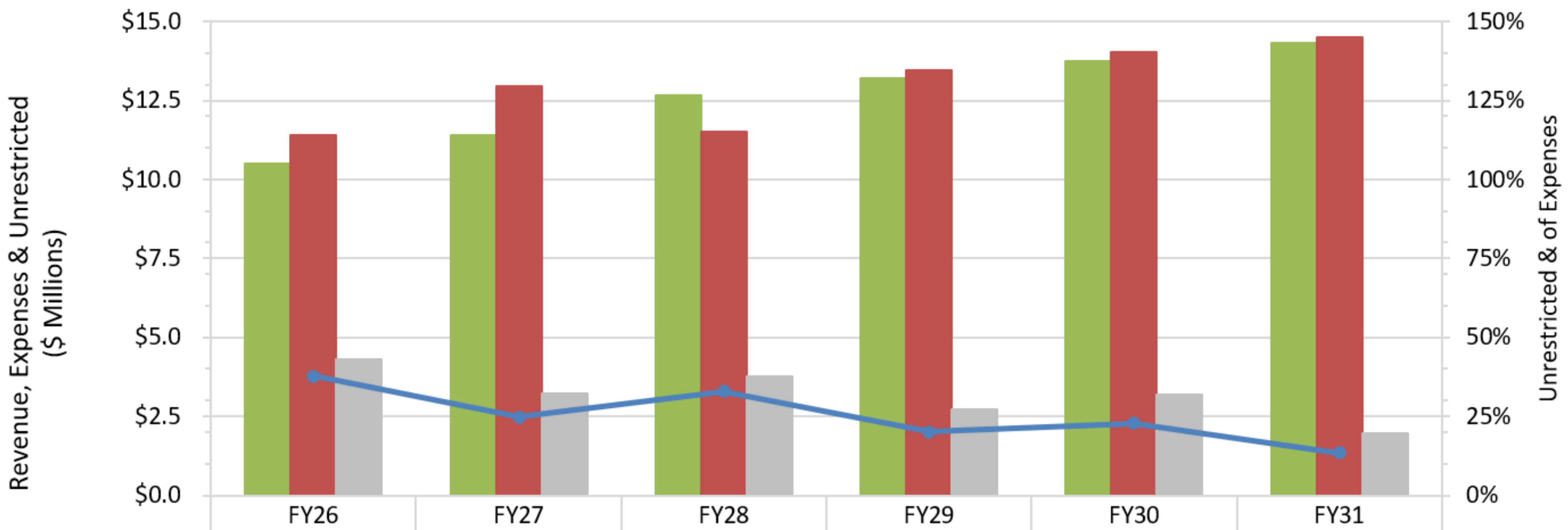
Financial Projections: Key Parameters

- **General Assumptions**
  - Residential Customer Growth (1.4%)
  - Commercial Customer Growth (1.2%)
  - General CPI (3.0%)
  - Salary and Benefits (7.5%)
  - Transfer and Disposal (5.0%)
- **No Operational Changes**
- **Fleet Replacement**
  - 5 to 7-year front–line fleet age
  - Total approximately $5 million in next 5 years
- **Unable to project potential ILA impacts**
  - Focus on current conditions for rate modeling
  - Consider adjusting parameters after decision is made and costs' impacts can be estimated

Proposed Rate Increases

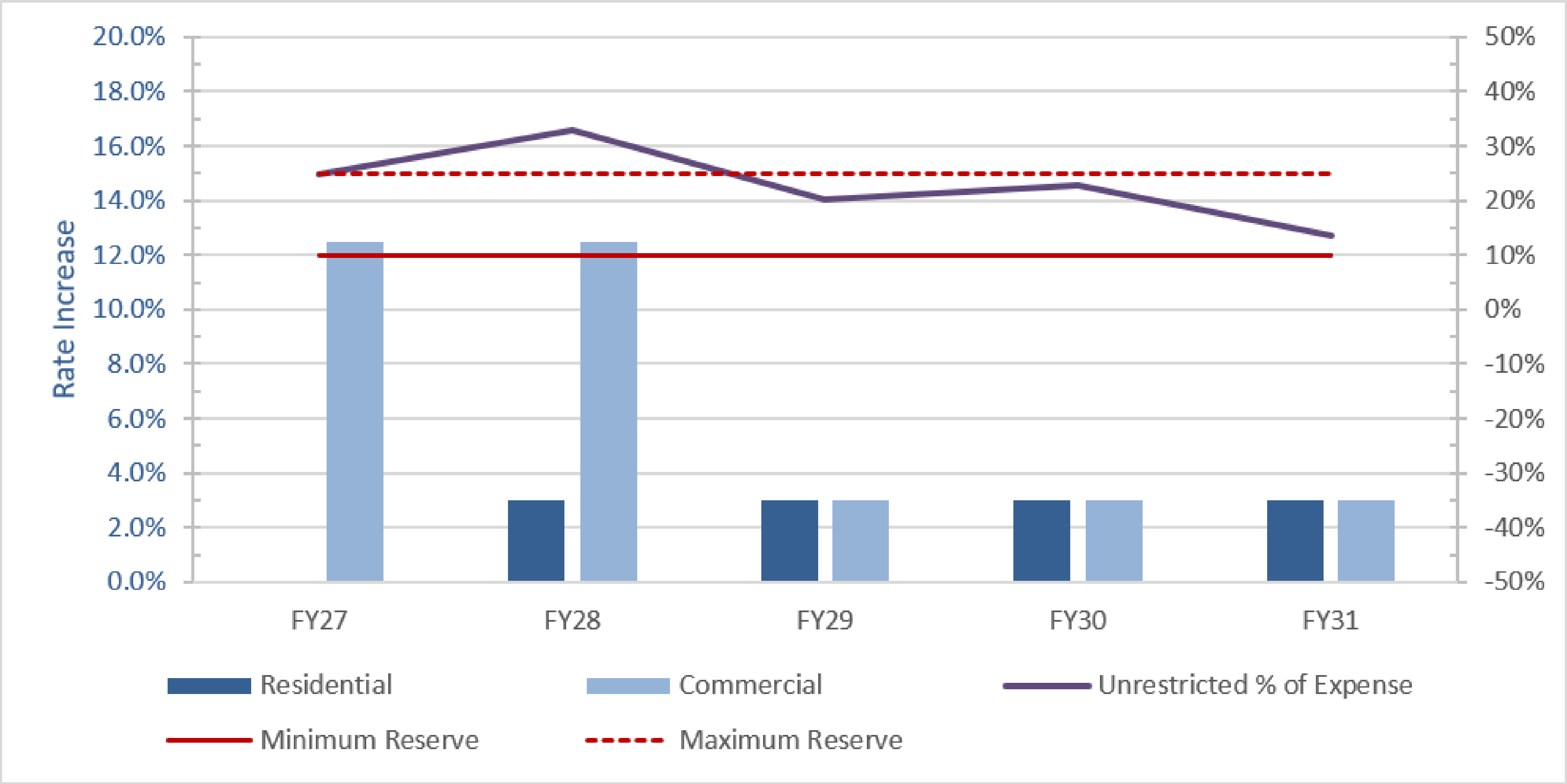
	Services	Fleet Acquisition	FY27	FY28	FY29	FY30	FY31
Residential	Current	Purchase	0%	CPI	CPI	CPI	CPI
Commercial			12.5%	12.5%	CPI	CPI	CPI

Fund Performance - Proposed Rate Increases

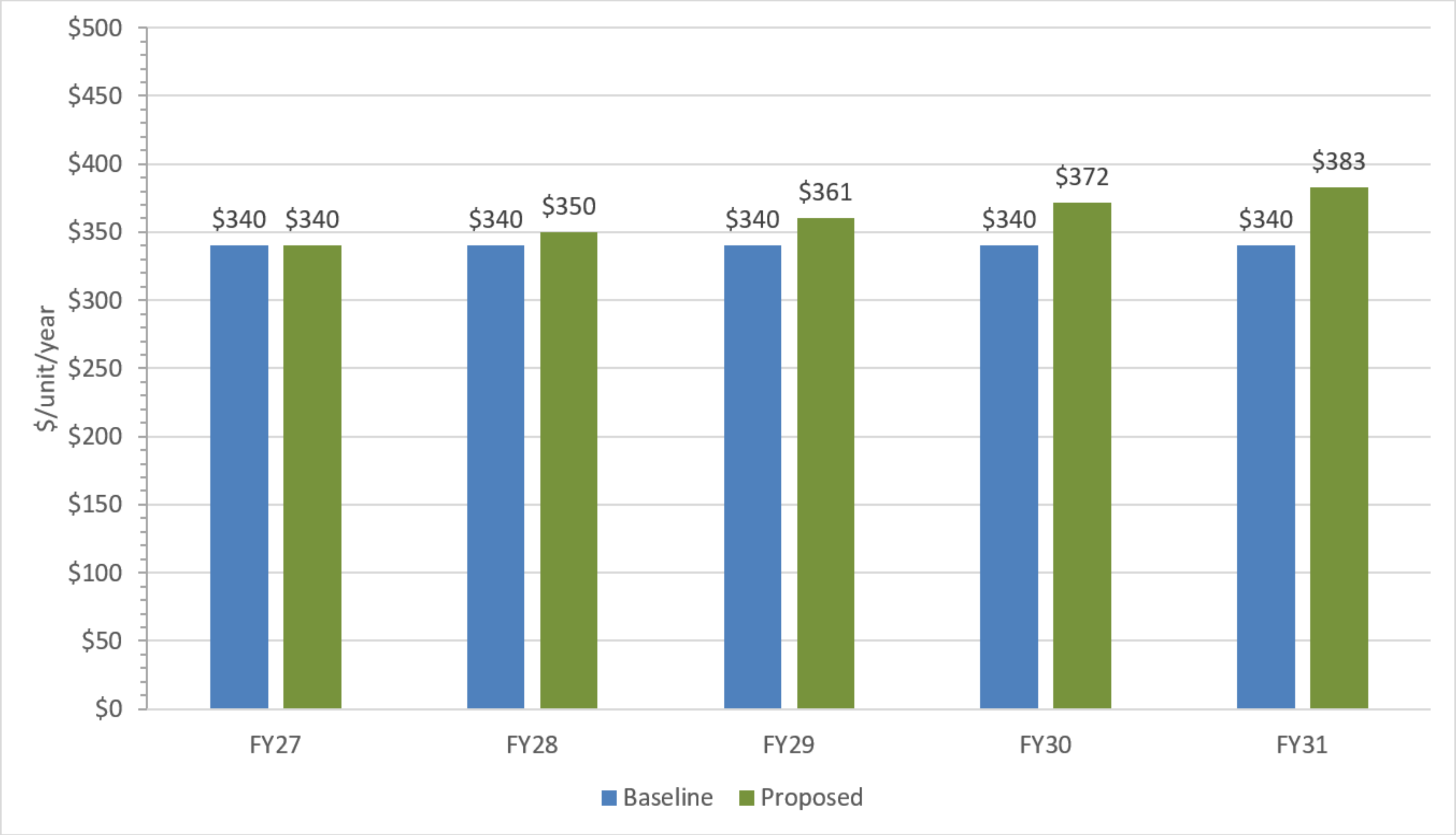


	FY26	FY27	FY28	FY29	FY30	FY31
Total Revenue	$10.5	$11.4	$12.7	$13.2	$13.7	$14.3
Total Expenses	$11.4	$12.9	$11.5	$13.5	$14.0	$14.5
Unrestricted	$4.3	$3.2	$3.8	$2.7	$3.2	$2.0
Unrestricted % of Expenses	38%	25%	33%	20%	23%	13%

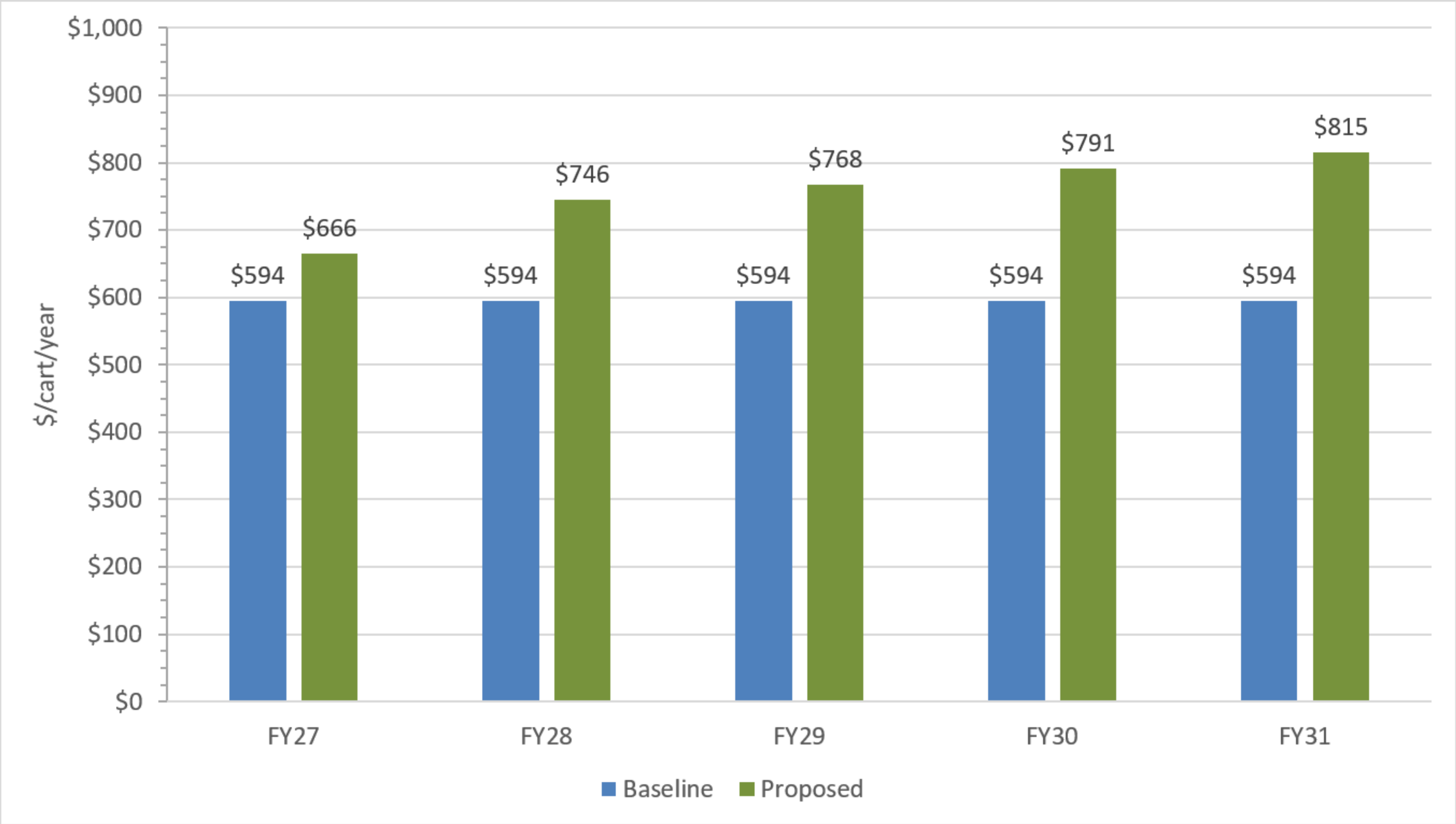
Unrestricted vs. Reserve Targets – Proposed Rate Increases



Residential Cart – Proposed Rate Increases

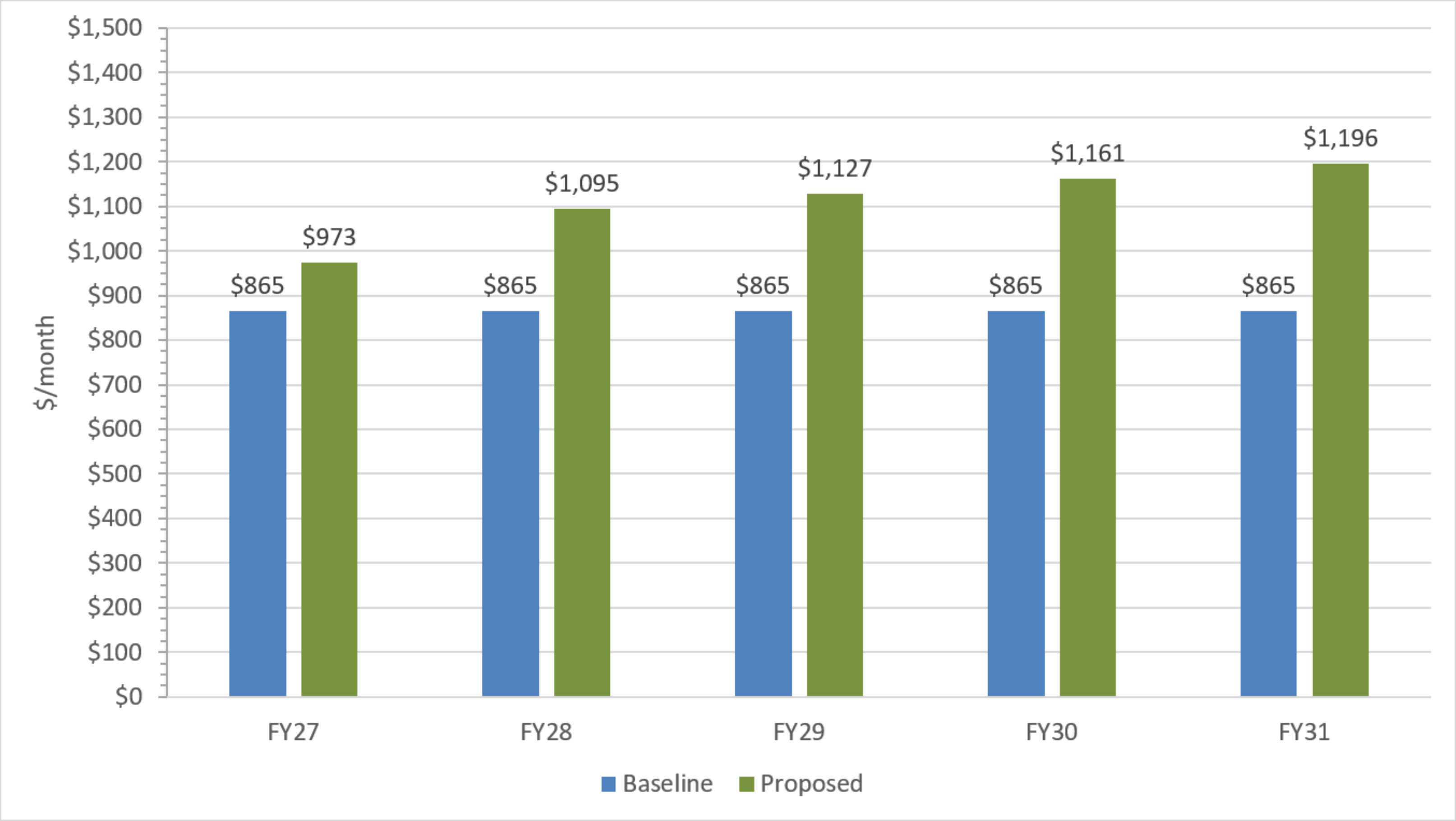


Commercial Cart – Proposed Rate Increases



Commercial Dumpsters – Proposed Rate Increases

Example based on 8-yard dumpster serviced 2x/week



Summary

- Compiled historical and current operational and financial data
- Projected future financial performance of the Enterprise Fund
- Fund will be rapidly depleted in the next few years without rate increases
- Guided by the rate modeling approach, assessed possible rate increases to maintain Unrestricted reserves.
- Proposed rate increases will meet projected fleet replacement and operating costs; meet unrestricted reserve targets.
- Joining the ILA - lower recycling and disposal tip potentially takes effect late FY28 or FY29; financials could change significantly; rates should be revisited in another year’s time.

CITY of OAKLAND PARK

INCORPORATED 1929

FLORIDA